

**Outlook on Energy Private Equity** 

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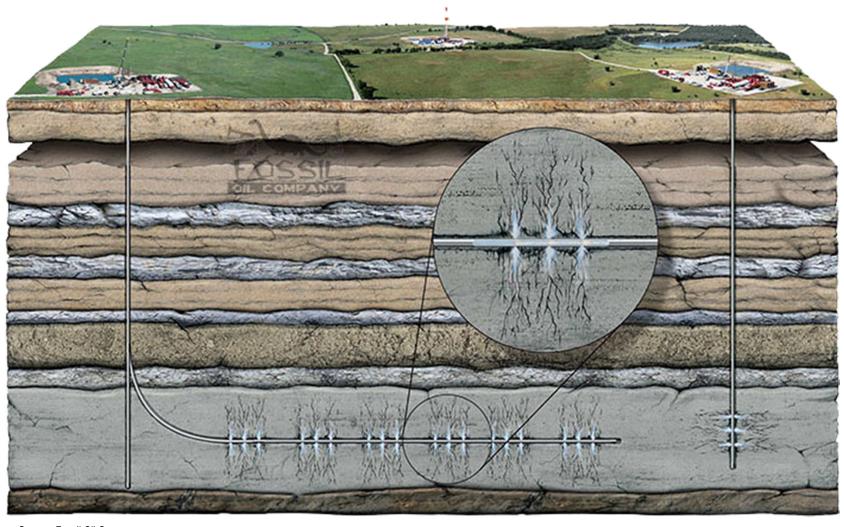
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### **CURRENT THEMES IN THE OIL & GAS SECTOR**

TECHNOLOGICAL ADVANCEMENTS HAVE CHANGED THE GAME

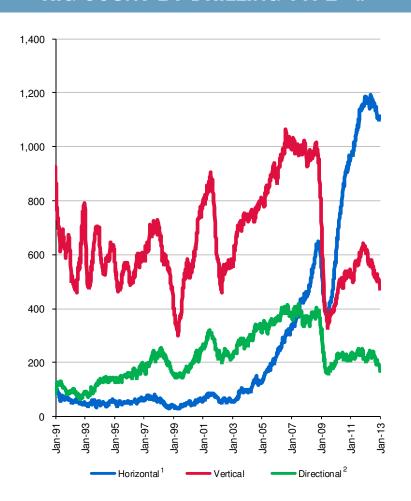
- Horizontal drilling allows producers to expose the wellbore to dramatically higher percentages of the reservoir than vertical drilling
- This is particularly helpful in low permeable (or "tight") formations such as shales



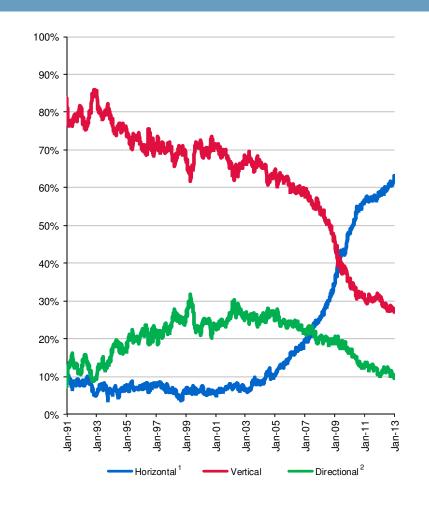
# HORIZONTAL DRILLING IS NOW THE PREFERRED METHOD OF DRILLING OIL & GAS WELLS

Energy Funds

#### **RIG COUNT BY DRILLING TYPE - #**



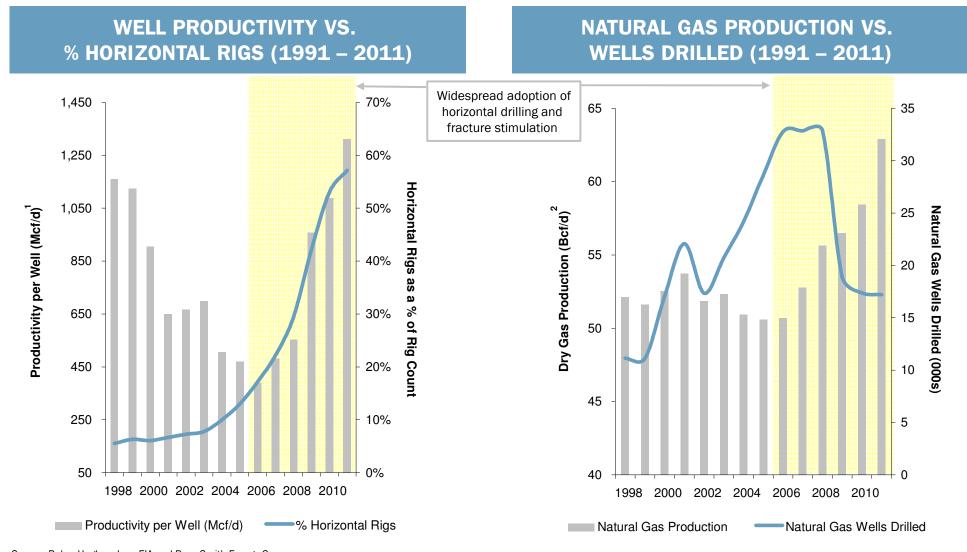
#### **RIG COUNT BY DRILLING TYPE - %**



Source: Baker Hughes, Inc.

- (1) Horizontal wells are drilled to increase the length of the well that contacts the reservoir in order to increase the productivity of the well.
- (2) Directional wells are typically drilled when the surface location of the well cannot be located directly above the reservoir.

The use of horizontal drilling has exploded since 2006 and now accounts for 63% of all drilling activity...

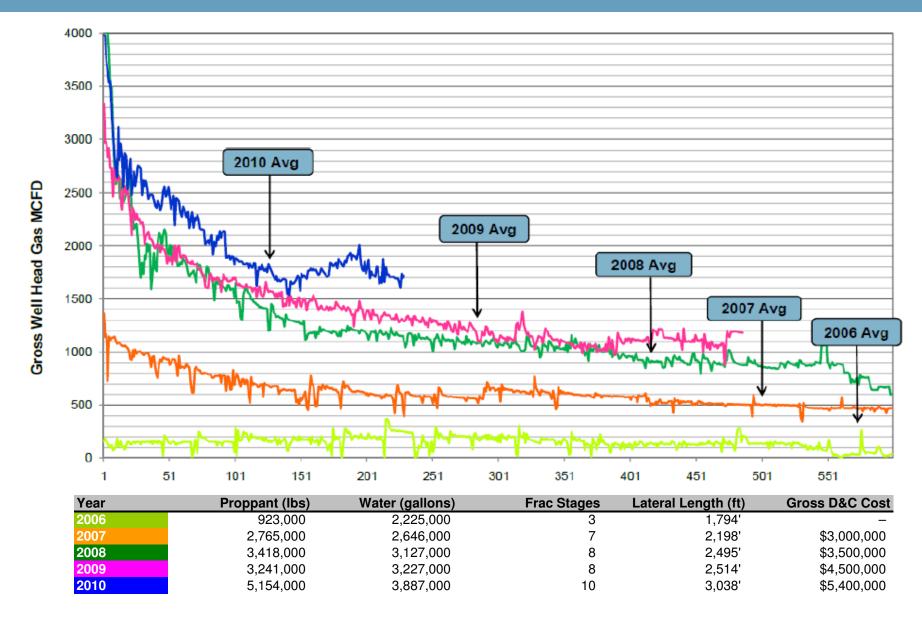


Source: Baker Hughes, Inc., EIA and Ross Smith Energy Group.

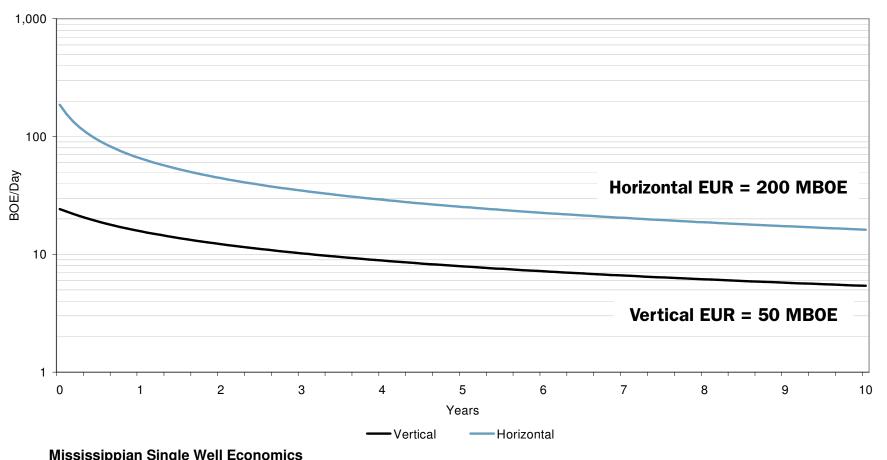
- (1) Well productivity is defined as the annual natural gas production additions in the U.S. divided by total natural gas wells drilled in a given year.
- (2) Dry natural gas production equals marketed production less extraction loss.

Well productivity has <u>increased 340% since 2006</u> due to longer lateral lengths and higher frac intensity allowing the U.S. to grow gas production with reduced drilling activity.

#### RANGE RESOURCES - MARCELLUS SHALE COMPLETION HISTORY



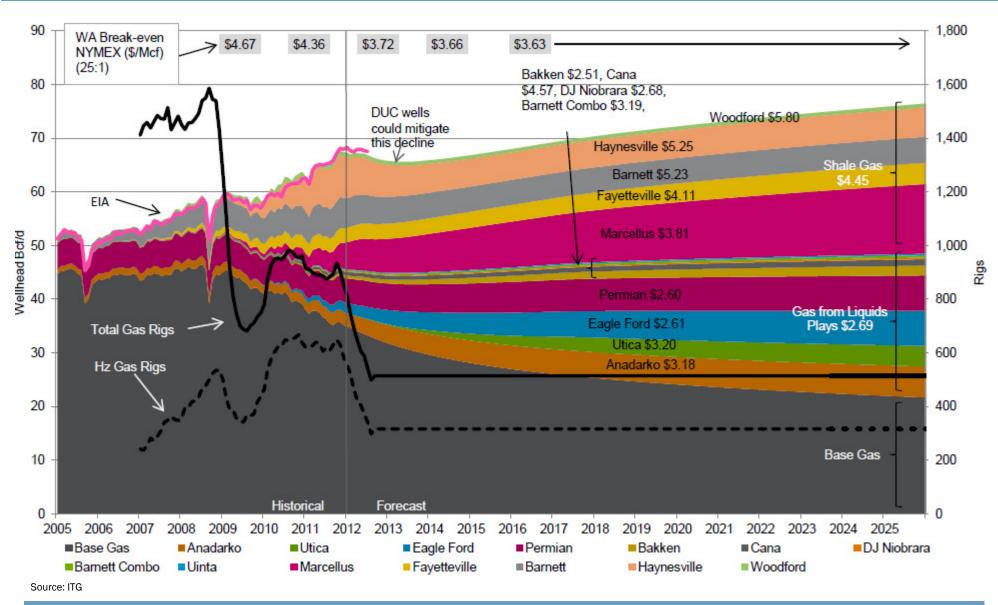
#### MISSISSIPPIAN LIME EXAMPLE - VERTICAL VS. HORIZONTAL



|                   | Vertical | Horizontal | Difference |
|-------------------|----------|------------|------------|
| EUR (MBOE)        | 50       | 200        | 4.0x       |
| IP Rate (BOE/D)   | 24       | 186        | 7.7x       |
| D&C Cost (\$000s) | \$1,000  | \$3,000    | 3.0x       |
| IRR (%)           | 4.8%     | 25.5%      |            |
| ROI (x)           | 1.3x     | 2.5x       |            |
| PV-10% (\$000s)   | (\$185)  | \$1,543    |            |

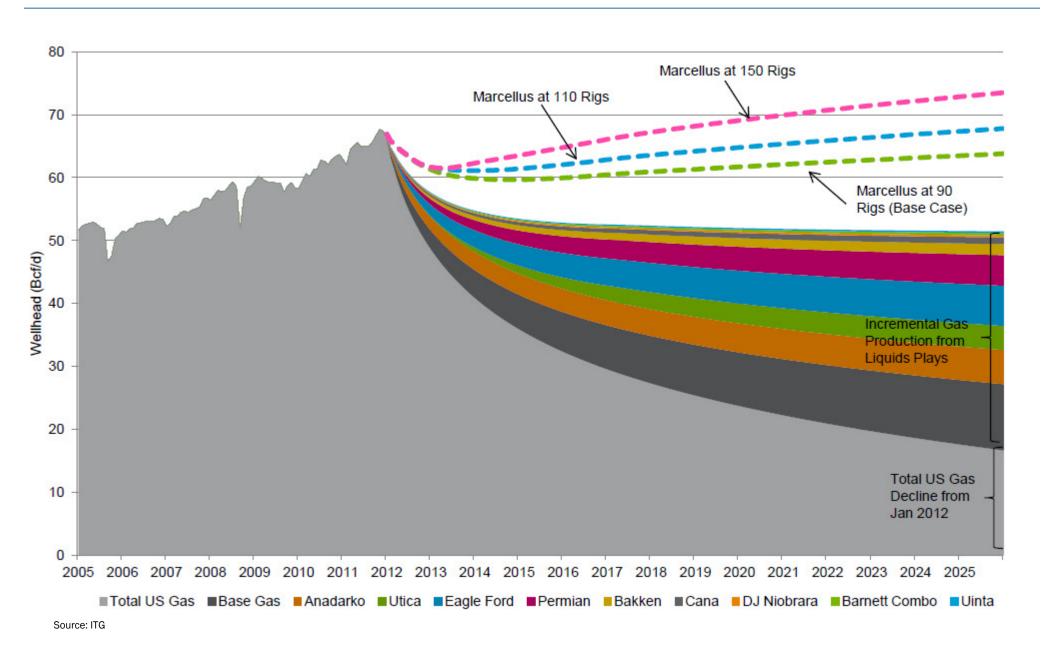
Source: Plymouth Exploration.

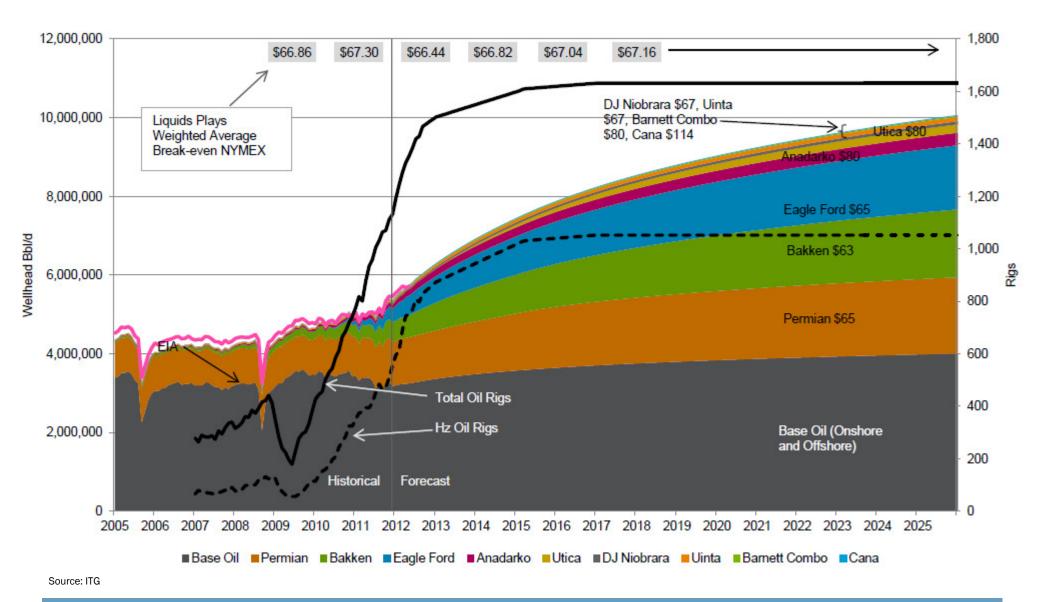
Note: Flat NYMEX price deck of \$85.00/bbl oil used.



Improved well productivity and associated gas production from liquids rich plays will likely continue to dilute the supply side impacts from a decline in gas drilling.

# THE POTENTIAL IMPACT OF THE MARCELLUS SHALE ON U.S. PRODUCTION/SUPPLY IS ENORMOUS





Success from horizontal drilling technology in oil weighted resource plays has changed the outlook for domestic oil production from that of precipitous decline to substantial growth.



## **CURRENT THEMES IN THE OIL & GAS SECTOR**

IMPLICATIONS OF THE TECHNOLOGY REVOLUTION

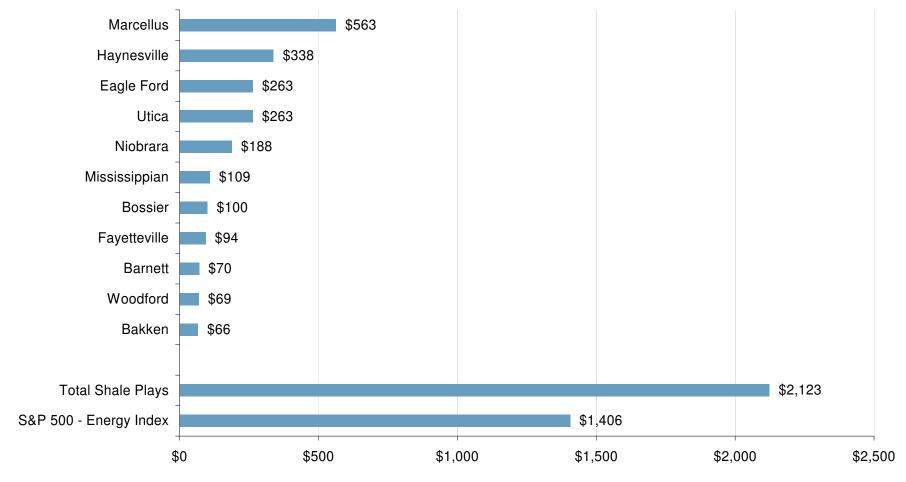
# Resource Plays Are Transforming The Industry

- Public companies are rushing to gain access to resource plays because Wall Street grades oil and gas companies on quarterly production growth and predictability
- In general, resource plays deliver:
  - "Repeatability" across a large area
  - Wells with high initial production rates
  - Predictable long-term "manufacturing-like" operations
- Resource plays are very capital-intensive

## Significant Impact on M&A Activity

- Majors and international oil companies have been active buyers in the U.S.
   M&A market after years of inactivity
- Early activity focused on JV transactions by the independents
- Now, large corporate M&A activity is beginning to accelerate (e.g., Petrohawk, Brigham, etc)
- Public companies are shedding non-core conventional assets to fund capital requirements in resource plays
- Public companies are no longer "serial acquirers" so private equity is competitive again in the acquisition arena

### **ESTIMATED FUTURE CAPITAL REQUIREMENTS BY BASIN (\$BN)**



Source: Jefferies.

The estimated capital to fully develop some of the largest resource plays is 50% greater than the entire market capitalization of the S&P 500 Energy Index!

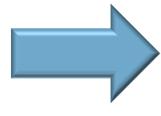
#### 2011 - 2013 CONVENTIONAL ASSET TRANSACTIONS

| Date         Buyer         Seller         (\$MM)           Public Sellers           11/5/2012         Harbinger Group Inc         EXCO Resources, Inc.         597.5           11/7/2012         Legacy Reserves LP         Concho Resources Inc.         520.0           1/3/2013         Hilcorp Energy Company         Forest Oil Corporation         325.0           7/24/2012         Sheridan Holding Company II, LLC         Noble Energy Incorporated         309.0           9/27/2011         NFR Energy         SandRidge         231.0           10/12/2012         Texas Petroleum Investment Company         Forest Oil Corporation         220.0  | East Texas Permian Basin South Texas Permian Basin East Texas South Louisiana  |
|--|--|
| 11/5/2012         Harbinger Group Inc         EXCO Resources, Inc.         597.5           11/7/2012         Legacy Reserves LP         Concho Resources Inc.         520.0           1/3/2013         Hilcorp Energy Company         Forest Oil Corporation         325.0           7/24/2012         Sheridan Holding Company II, LLC         Noble Energy Incorporated         309.0           9/27/2011         NFR Energy         SandRidge         231.0   | Permian Basin<br>South Texas<br>Permian Basin<br>East Texas<br>South Louisiana |
| 11/7/2012         Legacy Reserves LP         Concho Resources Inc.         520.0           1/3/2013         Hilcorp Energy Company         Forest Oil Corporation         325.0           7/24/2012         Sheridan Holding Company II, LLC         Noble Energy Incorporated         309.0           9/27/2011         NFR Energy         SandRidge         231.0  | Permian Basin<br>South Texas<br>Permian Basin<br>East Texas<br>South Louisiana |
| 1/3/2013 Hillcorp Energy Company Forest Oil Corporation 325.0 7/24/2012 Sheridan Holding Company II, LLC Noble Energy Incorporated 309.0 9/27/2011 NFR Energy SandRidge 231.0  | South Texas Permian Basin East Texas South Louisiana                           |
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| 9/27/2011 NFR Energy SandRidge 231.0   | <b>East Texas</b><br>South Louisiana   |
| · · · · · · · · · · · · · · · · · · ·  | South Louisiana  |
| 10/12/2012 Texas Petroleum Investment Company Forest Oil Corporation 220.0   |  |
| to the control of the | Dameter David  |
| 5/8/2012 Diamondback Energy Inc. Gulfport Energy Corporation 202.0   | Permian Basin  |
| 12/12/2011 Patara Oil & Gas LLC Apache 200.0   | East Texas   |
| 2/24/2011 Vintage Petroleum Rosetta Resources 200.0  | Sacramento Basin   |
| 3/9/2012 Linn Energy, LLC Southwestern Energy 175.0  | East Texas   |
| 1/12/2012 Petro Harvester Oil & Gas Denbury Resources 155.0  | Gulf Coast   |
| 8/13/2012 Citation Oil & Gas Corporation Noble Energy Incorporated 140.0   | Kansas   |
| 6/4/2012 Morgan Stanley Global Private Equity SandRidge Energy Inc. 130.0  | Permian Basin  |
| 11/8/2012 Undisclosed company(ies) Continental Resources, Inc. 125.0   | Illinois   |
| 8/7/2012 PetroPoint Energy Partners LP Rosetta Resources Operating L.P. 95.0   | South Texas  |
| 9/18/2012 Memorial Production Partners LP Goodrich Petroleum Corporation 93.2  | East Texas   |
| 4/11/2012 Navajo Nation Oil and Gas; Resolute Energy Denbury Resources 75.0  | Rocky Mountains  |
| 2/25/2011 Augustus Energy Partners Rosetta Resources 55.0  | Rocky Mountains  |
| 8/17/2011 EnergyQuest II Swift Energy 53.5   | Gulf Coast   |
| 6/17/2011 Wapiti Energy Delta Petroleum 43.2   | DJ Basin, Texas  |
| 4/18/2011 Momentum Oil & Gas Newfield 40.0   | South Texas  |
| Private Sellers  |  |
| 11/5/2012 Ursa Resources Group Antero Resources LLC 407.0  | Rockies  |
| 5/1/2012 Denbury Resources Undisclosed private company 360.0   | Gulf Coast   |
| 3/19/2012 QR Energy, LP Prize Petroleum LLC 230.0  | Ark-La-Tex   |
| 3/22/2012 Parallel Energy Trust Bravo Natural Gas LLC 189.4  | Texas Panhandle  |
| 1/28/2011 Petro Harvester Oil & Gas Sagebrush Resources 175.0  | Williston Basin  |
| 9/30/2011 Newton Energy Partners Merit Energy 172.0  | Alberta  |
| 12/28/2012 QR Energy, LP Quantum Resources 145.0   | Undiclosed   |
| 10/4/2012 Argent Energy Trust Energy Quest II LLC 132.5  | Mid-Con  |
| 12/5/2012 Argent Energy Trust Wapiti Energy, LLC 120.0   | Undisclosed  |
| 3/3/2011 Legend Natural Gas Smith Production 99.2  | South Texas  |
| 8/22/2011 Silver Oak Energy Addison Oil 95.0   | East Texas   |
| 1/18/2011 Gulf Coast Energy Resources Cypress E&P 95.0   | Gulf Coast   |
| 11/23/2012 BreitBurn Energy Partners L.P. American Energy Operations Inc. 93.6   | California   |
| 6/1/2011 Cordillera Energy Highland Oil & Gas 74.0   | Anadarko Basin   |
| 5/3/2012 LRR Energy Lime Rock Resources 67.0   | Perminan, Gulf Coast   |
| 8/16/2011 Hayden Harper Energy KA Undisclosed 59.5   | Kentucky   |

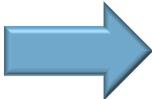
Source: IHS Herold conventional transaction screen of \$40MM to \$1,000MM.

Note: Bolded items represent private equity-backed transactions. Blue shading signifies Kayne Anderson portfolio company.

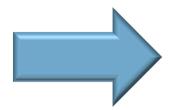
Private equity has recently been the primary buyer of conventional assets in the market.



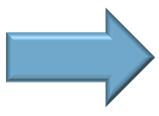
Advancements in drilling and completion technology are unlocking huge amounts of reserves – "old, tight" rock as well as shales



Public companies are chasing resource plays



Public companies are expected to continue (accelerate?) to shed noncore conventional assets and remain on the sidelines for non-resource play acquisitions



KAEF portfolio companies see a lot of opportunities to develop lowerentry-cost resource plays and capitalize on conventional asset sales

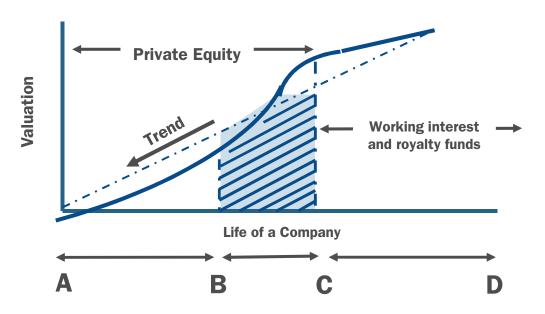


U.S. is back in play



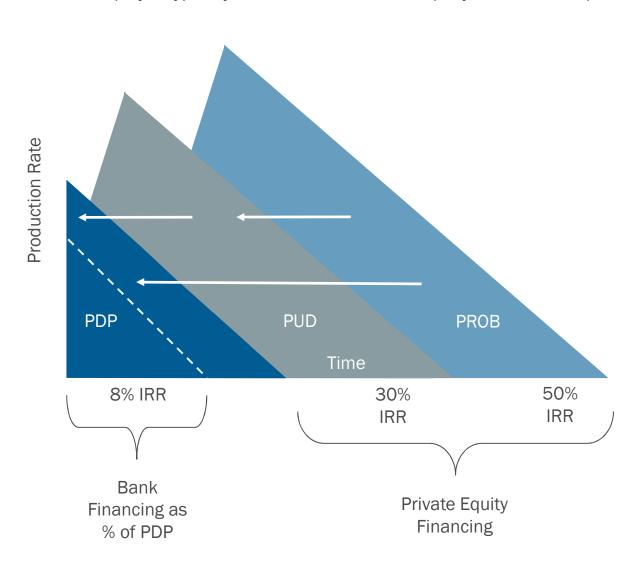
## **Overview of Energy Private Equity**

Private equity helps finance A to B and B to C opportunities, however A to B situations require a more complex understanding of the reserves

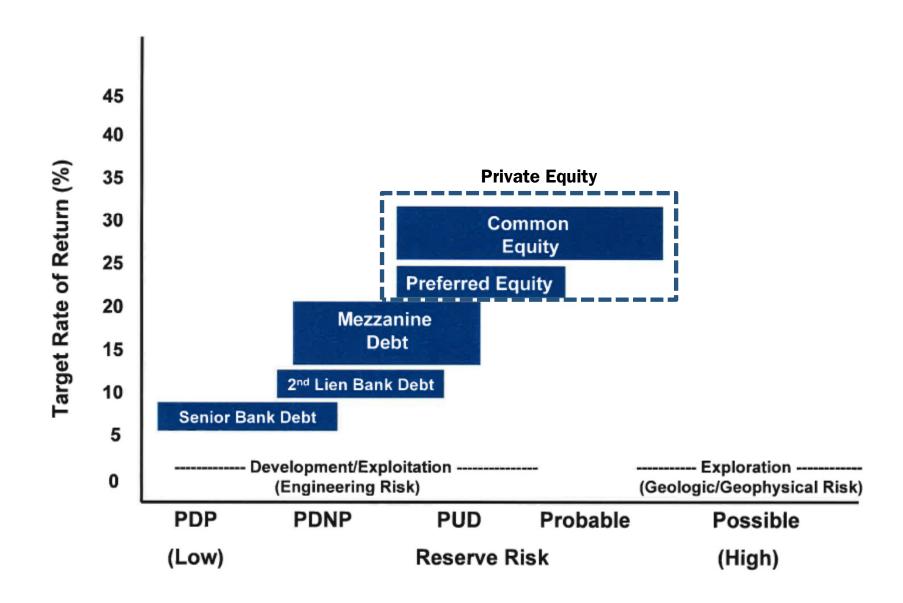


| Risk Profile:       | High                    | Medium                  | Low                         |
|---------------------|-------------------------|-------------------------|-----------------------------|
| Risk Type:          | Engineering<br>Geologic | Drilling<br>Operational | Operational Commodity Price |
| Fund Type:          | Private<br>Venture      | Private                 | Mezzanine<br>Tranche B      |
| Expected IRR:       | 30-50%                  | <b>15-30</b> %          | 10-15%                      |
| Investment Horizon: | 2-6 years               | 2-4 years               | 7+ years                    |

Private equity is typically used to accelerate a company's reserve and production growth



- PDP Proven Developed Producing reserves, which are reserves attached to drilled wells
- PUD Proven Undeveloped reserves for which wells need to be drilled, greater than 90% chance of success
- PROB Probable reserves for which wells need to be drilled, greater than 50% chance of success



#### Investment strategy

- Operator-focused investments in private oil and gas companies
- Proven management teams experienced in 1-2 basins
- Diversified portfolio, although portfolio companies are not necessarily geographically diversified
- "Equity" return upside and "quantifiable" risk

#### Investment structure

- Investment size \$50 to \$150 million
- Returns primarily from capital appreciation
- Targeted gross ROI of 2.0x to 2.5x and gross IRR of 20% to 30%
- Typical holding period of three to five years
- Active investor (usually with majority control)
- Typically common investments through LLCs

#### Outstanding Track Record

- 43 realizations since inception (over \$2.0 billion of total value)
- 2.4x ROI and 52% IRR from realized investments

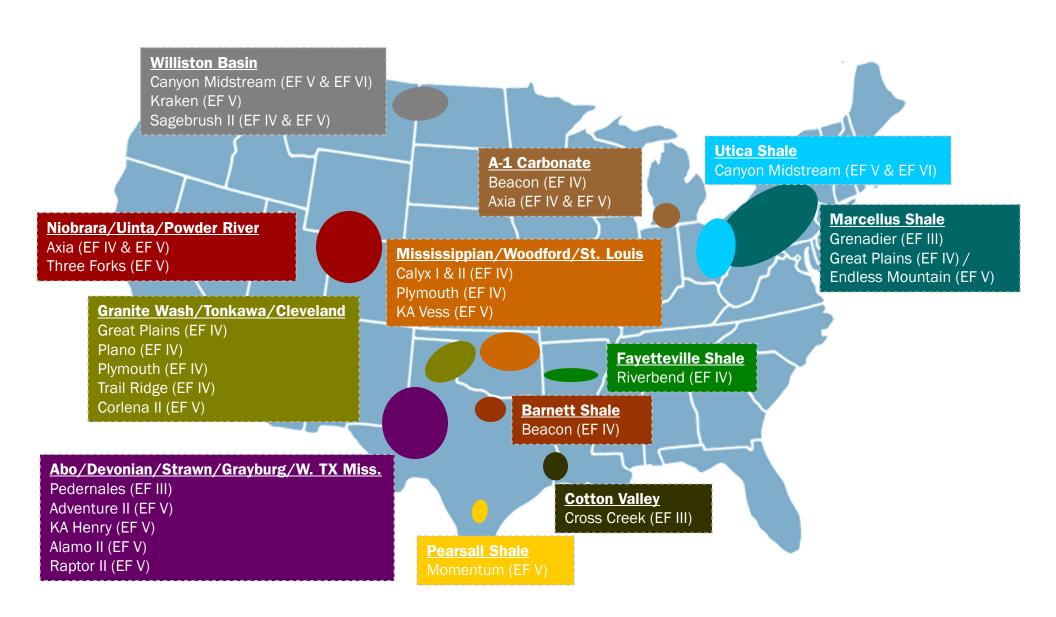
- Balanced portfolio of Acquiring & Exploit (A&E) and Lease & Drill (L&D) companies
- Resource play revolution is driving a "game changing" transformation in the energy industry
  - E&P industry requires trillions of dollars of capital to fully develop capital intensive resource plays
  - Public E&P companies will continue to sell conventional, legacy assets to fund resource play development
- We run two price decks (Base Case and Downside Case):
  - Base Case price deck strip prices capped at \$85/bbl for oil and \$5.00/MMbtu for gas
  - Downside Case price deck strip prices capped at \$60/bbl for oil and \$4.00/MMbtu for gas
  - Targeting equity rates of return (25+%) at Base Case price deck and reasonable returns (10%) at Downside Case price deck
- . We continue to focus on risk mitigation and capital preservation
  - Moderate levels of leverage via senior credit facilities
  - Prudent hedging
  - Avoid overpaying for drilling locations or acreage
  - Moderate initial pace of drilling until we know a project works
  - Potentially sell-down to industry partners

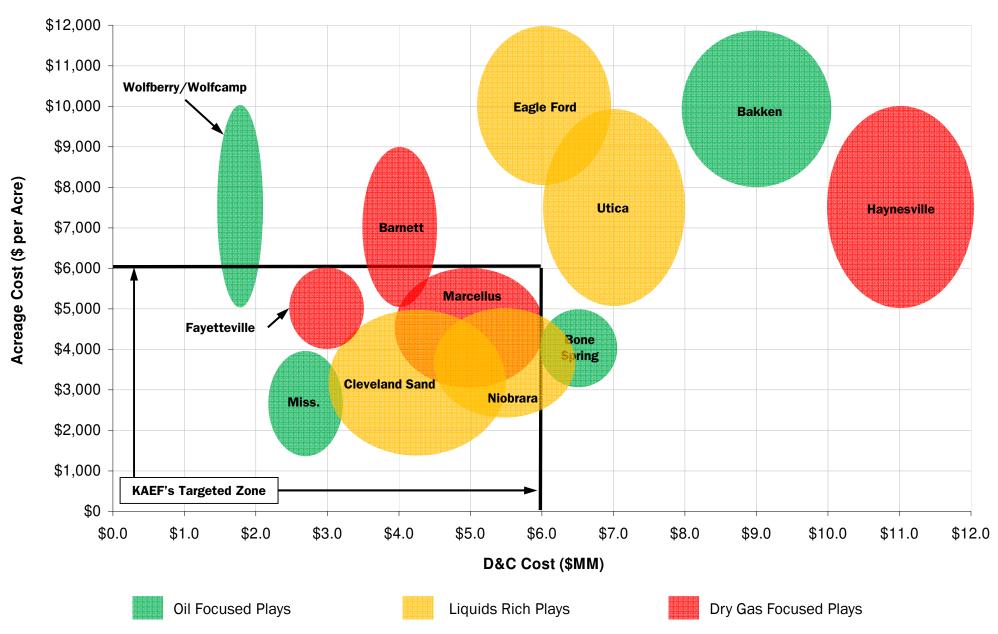
#### Lease & drill strategy: Assemble a lease position and derisk the acreage with development activity

- Identify underexploited reservoir or new development concept
- Assemble meaningful acreage position (usually 10,000 to 40,000 acres)
- Drill wells to "prove up" acreage position
- Sell to larger E&P company who will pay for low risk drilling inventory

#### . Keys to success:

- Ability to acquire acreage at a reasonable cost (need to be ahead of the "land grab")
- Managing amount of capital exposed before knowing whether a project is working
- Ability to drill wells on budget
- Gathering and interpreting technical data
- Monitoring activity of other operators in the area
- Derisking reserves (acreage → PROB → PUD → PDP)





#### Acquire & exploit strategy: Acquire producing oil and gas properties with upside opportunities

- Drill new wells
- Workover/recomplete/commingle existing wells
- Reduce operating costs
- "Prove up" new productive zones
- Incorporate new technologies (horizontal drilling, modern fracs, large volume water handling)

#### Keys to success:

- Ability to source, evaluate and negotiate acquisitions
- Avoid overpaying for upside
- Ability to identify and execute on upside opportunities to add value
- Exit in an attractive environment (long-lived reserves offer flexibility around exit timing)

# Tremendous Investment Opportunity in Energy

- Resource play revolution is driving a "game changing" transformation in energy
- E&P industry requires trillions of dollars of capital to fully develop the resource plays
- Companies will continue to sell non-core assets to help fund resource play development programs

# Why Kayne Anderson?

- ALWAYS maintained a consistent strategy
  - Onshore North America
  - Middle market private oil and gas companies
- Team competitive advantage
  - Close-knit culture (no turnover)
  - Technically-focused with 6 petroleum engineers
- Conservative bias
  - Focused on risk mitigation and capital preservation
  - Active partner with our management teams
- Outstanding track record in energy private equity
  - Committed over \$3.4 billion to 87 investments since inception
  - 43 realizations since inception (over \$2.0 billion of total value)
  - 2.4x ROI and 52% IRR from realized investments

#### **TEAM LEADERSHIP**

**Danny Weingeist** 

Managing Partner

Bob Sinnott

Managing Partner

President/CEO of Kayne Anderson

**Chuck Yates** 

Partner

Mike Heinz

Partner

#### FINANCE / STRUCTURING

**James Broach** 

Managing Director

**Greg Davis** 

Senior Vice President

**Kevin Brophy** 

Senior Vice President

**Mark Teshoian** Senior Vice President

**Tray Black** 

Senior Vice President

**Buddy Clarke** Vice President

**Todd Burgamy** 

Associate

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Jack Foster

Associate

#### **ENGINEERING / OPERATIONS**

**David Iverson** 

Managing Director

Giff Wilkerson

Senior Vice President

**David Habachy** 

Senior Vice President

**Patrick Lissonet** 

Vice President

**Heather Hafemann** 

Engineering Associate

#### **Prior Work Experience:**

- Akin Gump
- Credit Suisse First Boston
- Goldman Sachs
- JP Morgan
- Lehman Brothers
- . Simmons & Company
- Stephens

#### **Prior Work Experience:**

- ARCO
- Exxon
- Manti Resources
- Netherland Sewell
- Vastar