



---

**The Current State of ESG in Energy**  
**SPEE Annual Conference**  
**13 June 2022 | David Ferris**



# Forward-Looking / Cautionary Statements

This presentation, including any oral statements made regarding the contents of this presentation, contains forward-looking statements as defined under Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements, other than statements of historical facts, that address activities that Laredo Petroleum, Inc. (together with its subsidiaries, the “Company”, “Laredo” or “LPI”) assumes, plans, expects, believes, intends, projects, indicates, enables, transforms, estimates or anticipates (and other similar expressions) will, should or may occur in the future are forward-looking statements. The forward-looking statements are based on management’s current belief, based on currently available information, as to the outcome and timing of future events. Such statements are not guarantees of future performance and involve risks, assumptions and uncertainties.

General risks relating to Laredo include, but are not limited to, the decline in prices of oil, natural gas liquids and natural gas and the related impact to financial statements as a result of asset impairments and revisions to reserve estimates, the ability of the Company to execute its strategies, including its ability to successfully identify and consummate strategic acquisitions at purchase prices that are accretive to its financial results and to successfully integrate acquired businesses, assets and properties, oil production quotas or other actions that might be imposed by the Organization of Petroleum Exporting Countries and other producing countries (“OPEC+”), the outbreak of disease, such as the coronavirus (“COVID-19”) pandemic, and any related government policies and actions, changes in domestic and global production, supply and demand for commodities, including as a result of the COVID-19 pandemic, actions by OPEC+ and the Russian-Ukrainian military conflict, long-term performance of wells, drilling and operating risks, the increase in service and supply costs, including as a result of inflationary pressures, tariffs on steel, pipeline transportation and storage constraints in the Permian Basin, the possibility of production curtailment, hedging activities, the impacts of severe weather, including the freezing of wells and pipelines in the Permian Basin due to cold weather, possible impacts of litigation and regulations, the impact of the Company’s transactions, if any, with its securities from time to time, the impact of new laws and regulations, including those regarding the use of hydraulic fracturing, the impact of new environmental, health and safety requirements applicable to the Company’s business activities, the possibility of the elimination of federal income tax deductions for oil and gas exploration and development and other factors, including those and other risks described in its Annual Report on Form 10-K for the year ended December 31, 2021, and those set forth from time to time in other filings with the Securities and Exchange Commission (“SEC”). These documents are available through Laredo’s website at [www.laredopetro.com](http://www.laredopetro.com) under the tab “Investor Relations” or through the SEC’s Electronic Data Gathering and Analysis Retrieval System at [www.sec.gov](http://www.sec.gov). Any of these factors could cause Laredo’s actual results and plans to differ materially from those in the forward-looking statements. Therefore, Laredo can give no assurance that its future results will be as estimated.

Any forward-looking statement speaks only as of the date on which such statement is made. Laredo does not intend to, and disclaims any obligation to, correct, update or revise any forward-looking statement, whether as a result of new information, future events or otherwise, except as required by applicable law.

The SEC generally permits oil and natural gas companies, in filings made with the SEC, to disclose proved reserves, which are reserve estimates that geological and engineering data demonstrate with reasonable certainty to be recoverable in future years from known reservoirs under existing economic and operating conditions, and certain probable and possible reserves that meet the SEC’s definitions for such terms. In this presentation, the Company may use the terms “resource potential,” “resource play,” “estimated ultimate recovery,” or “EURs,” “type curve” and “standardized measure,” each of which the SEC guidelines restrict from being included in filings with the SEC without strict compliance with SEC definitions. These terms refer to the Company’s internal estimates of unbooked hydrocarbon quantities that may be potentially discovered through exploratory drilling or recovered with additional drilling or recovery techniques. “Resource potential” is used by the Company to refer to the estimated quantities of hydrocarbons that may be added to proved reserves, largely from a specified resource play potentially supporting numerous drilling locations. A “resource play” is a term used by the Company to describe an accumulation of hydrocarbons known to exist over a large areal expanse and/or thick vertical section potentially supporting numerous drilling locations, which, when compared to a conventional play, typically has a lower geological and/or commercial development risk. “EURs” are based on the Company’s previous operating experience in a given area and publicly available information relating to the operations of producers who are conducting operations in these areas. Unbooked resource potential and “EURs” do not constitute reserves within the meaning of the Society of Petroleum Engineer’s Petroleum Resource Management System or SEC rules and do not include any proved reserves. Actual quantities of reserves that may be ultimately recovered from the Company’s interests may differ substantially from those presented herein. Factors affecting ultimate recovery include the scope of the Company’s ongoing drilling program, which will be directly affected by the availability of capital, decreases in oil, natural gas liquids and natural gas prices, well spacing, drilling and production costs, availability and cost of drilling services and equipment, lease expirations, transportation constraints, regulatory approvals, negative revisions to reserve estimates and other factors, as well as actual drilling results, including geological and mechanical factors affecting recovery rates. “EURs” from reserves may change significantly as development of the Company’s core assets provides additional data. In addition, the Company’s production forecasts and expectations for future periods are dependent upon many assumptions, including estimates of production decline rates from existing wells and the undertaking and outcome of future drilling activity, which may be affected by significant commodity price declines or drilling cost increases. “Type curve” refers to a production profile of a well, or a particular category of wells, for a specific play and/or area. The “standardized measure” of discounted future new cash flows is calculated in accordance with SEC regulations and a discount rate of 10%. Actual results may vary considerably and should not be considered to represent the fair market value of the Company’s proved reserves.

This presentation includes financial measures that are not in accordance with generally accepted accounting principles (“GAAP”), such as Consolidated EBITDAX and Free Cash Flow. While management believes that such measures are useful for investors, they should not be used as a replacement for financial measures that are in accordance with GAAP. For definitions of such non-GAAP financial measures, please see the Appendix.

Unless otherwise specified, references to “average sales price” refer to average sales price excluding the effects of the Company’s derivative transactions. All amounts, dollars and percentages presented in this presentation are rounded and therefore approximate.

# The Current State of ESG in Energy - Overview of Topics

**ESG Overview**

Communicating risk mitigation through reporting and frameworks

**Cost of Carbon**

The range of outcomes and their impact

**Attestation**

Technical assurance for ESG climate disclosures



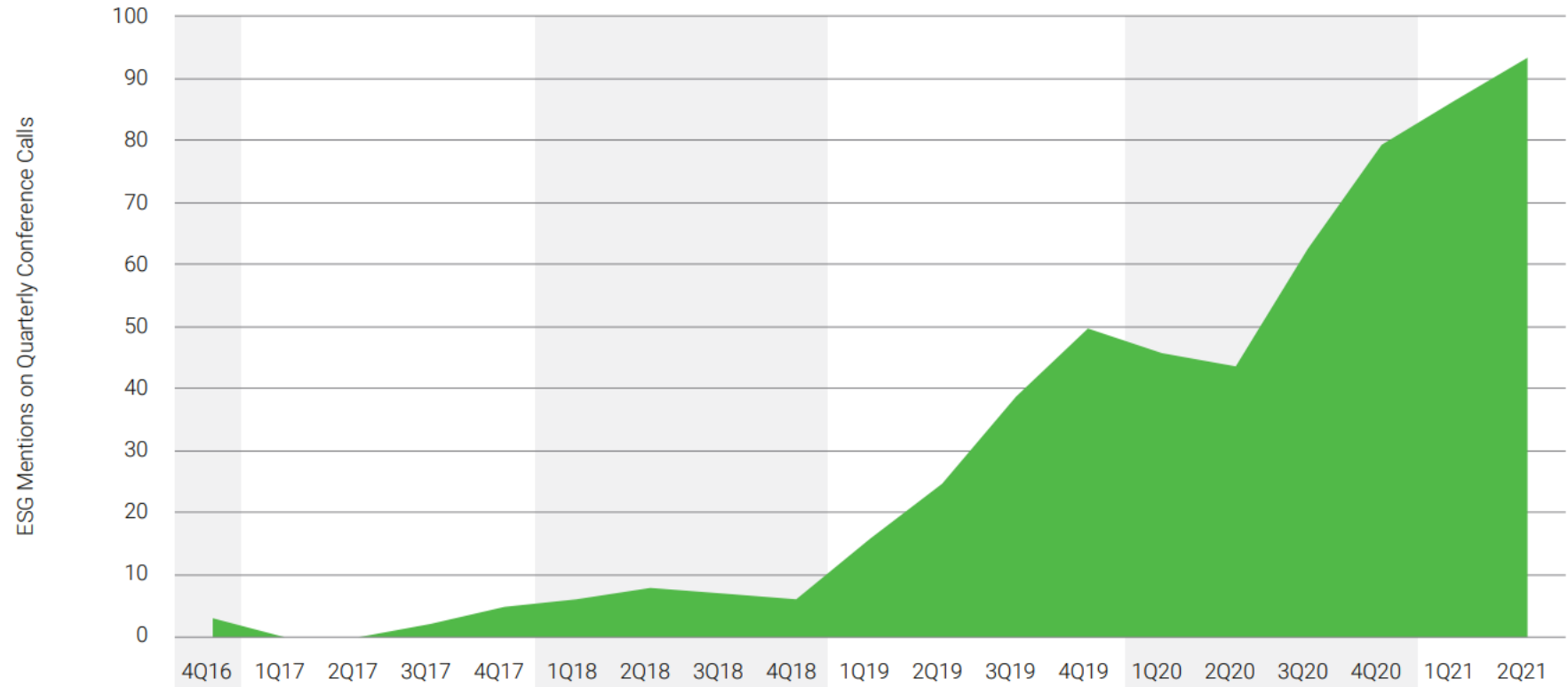


## **ESG Reporting and Frameworks**

# ESG is Important to Stakeholders

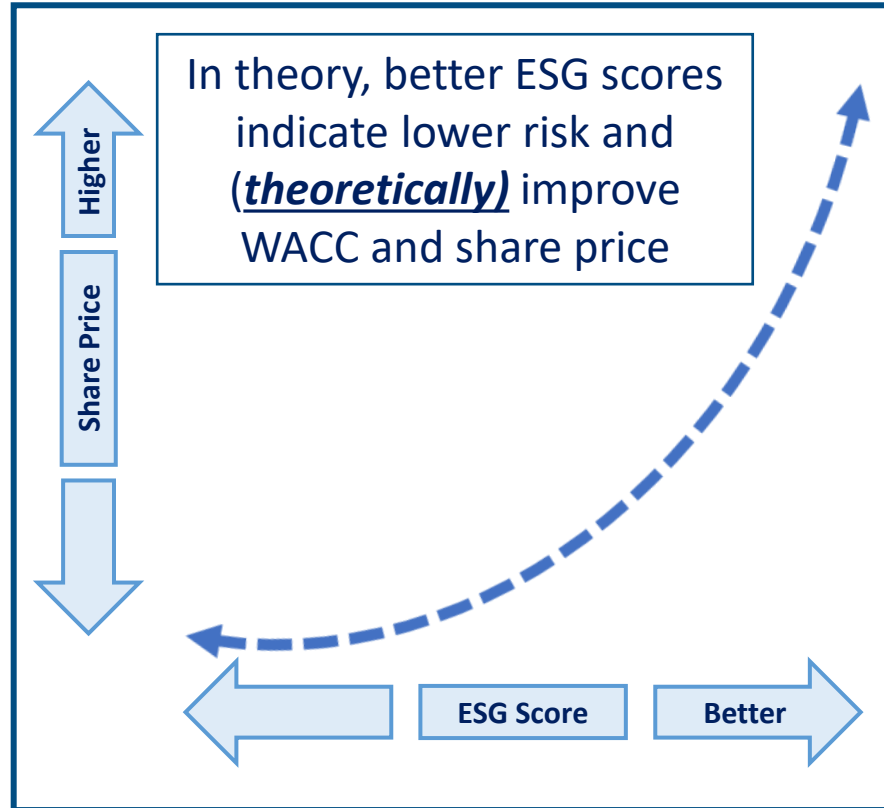
**Blackrock  
(February 2020):**  
“vote against  
management...  
not making  
sufficient  
progress on  
sustainability”

**FIGURE 1** | ESG Mentions on Quarterly Conference Calls for the 51 Companies in Our ESG Ranking



Source | Enverus, FactSet

# ESG is Communicating our Risk Mitigation Strategies



## Environment

- Emissions and Air Quality
- Fluid Management
- Natural Capital

## Social

- Safety
- Communities
- Diversity & Inclusion

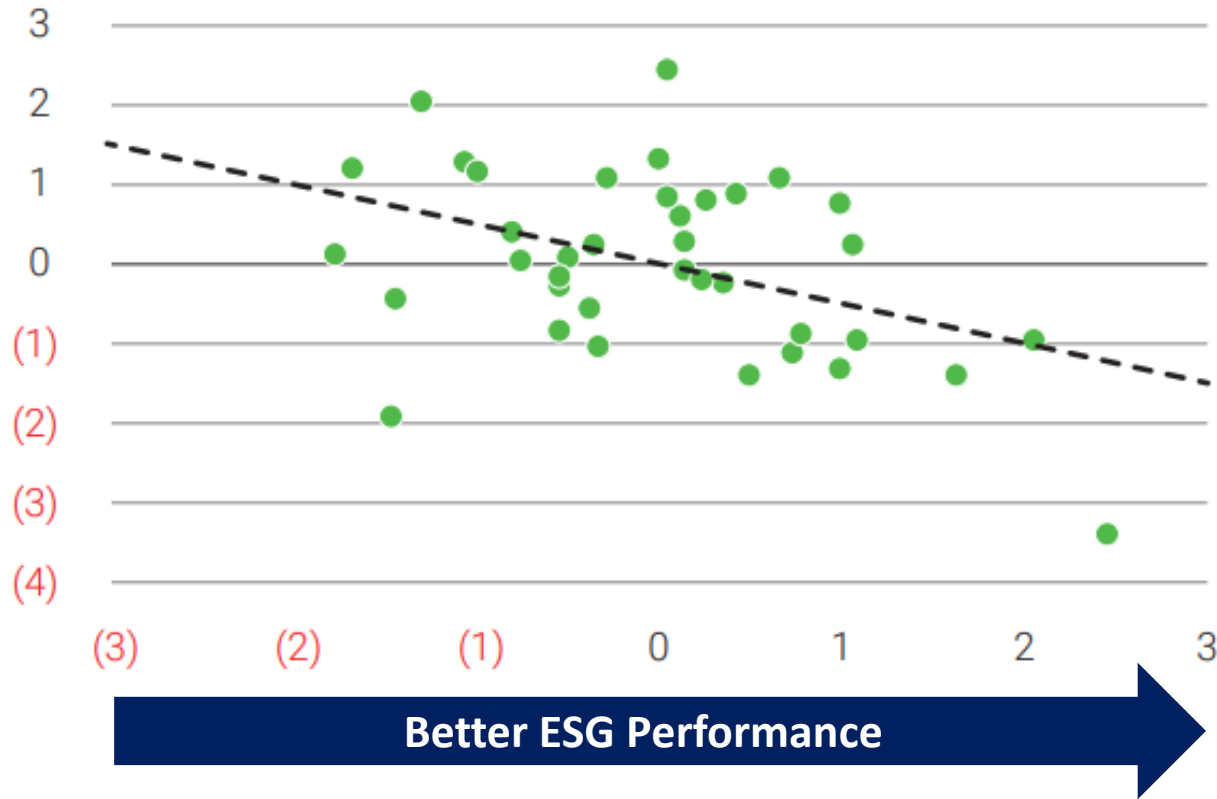
## Governance

- Board
- Risk Management
- Statements & Policies

Predict future financial performance based on **risk** and **reward**

# ESG Performance Indicates Lower Risk in Debt Markets

Lower Interest Rate  
on our Debt



## Cost of Capital Drivers

Leverage



Company Size



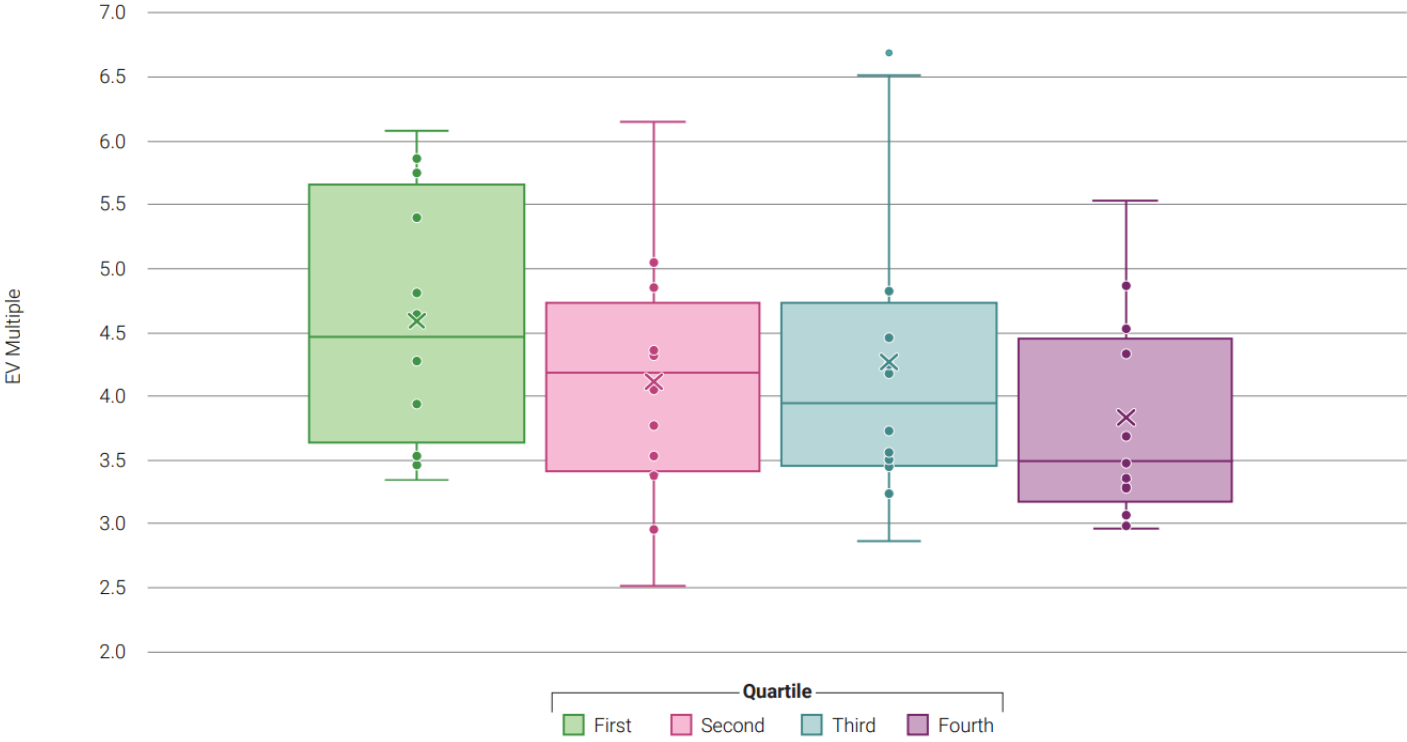
ESG Performance



Source | Enverus, FactSet

# Enterprise Value Multiple Correlated to Assets and Economics

FIGURE 6 | EV Multiple vs. ESG Quartile



## Stock Price Correlation

Assets & Operations



Economics & Finance



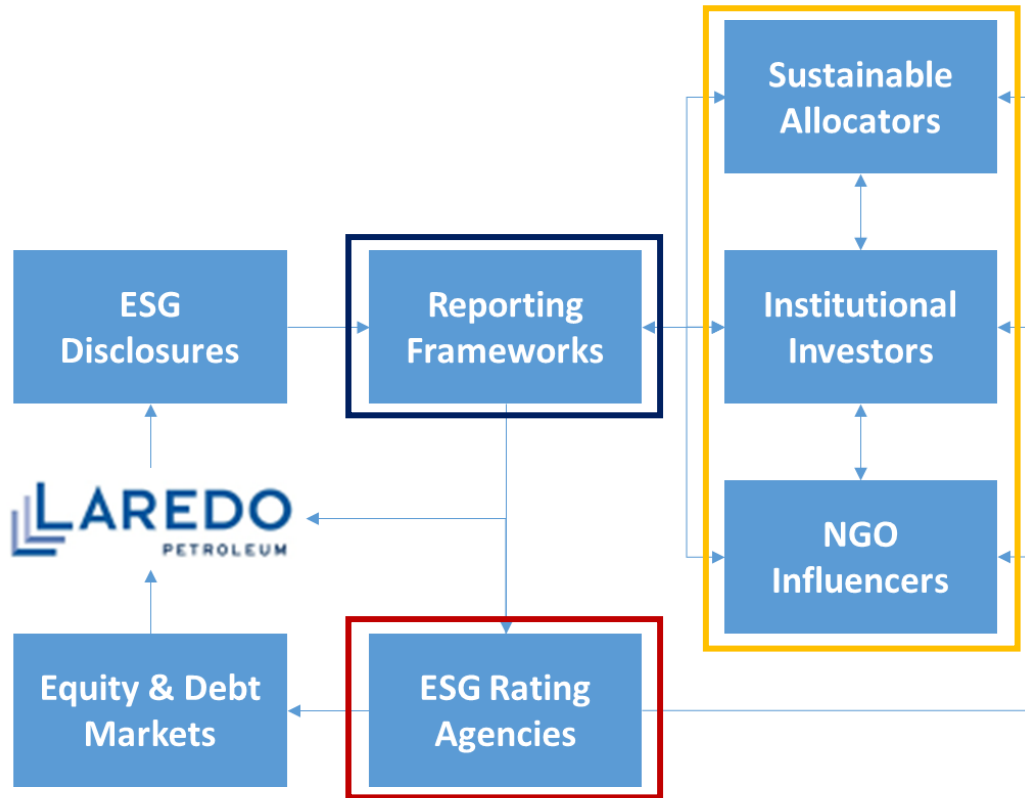
ESG Performance



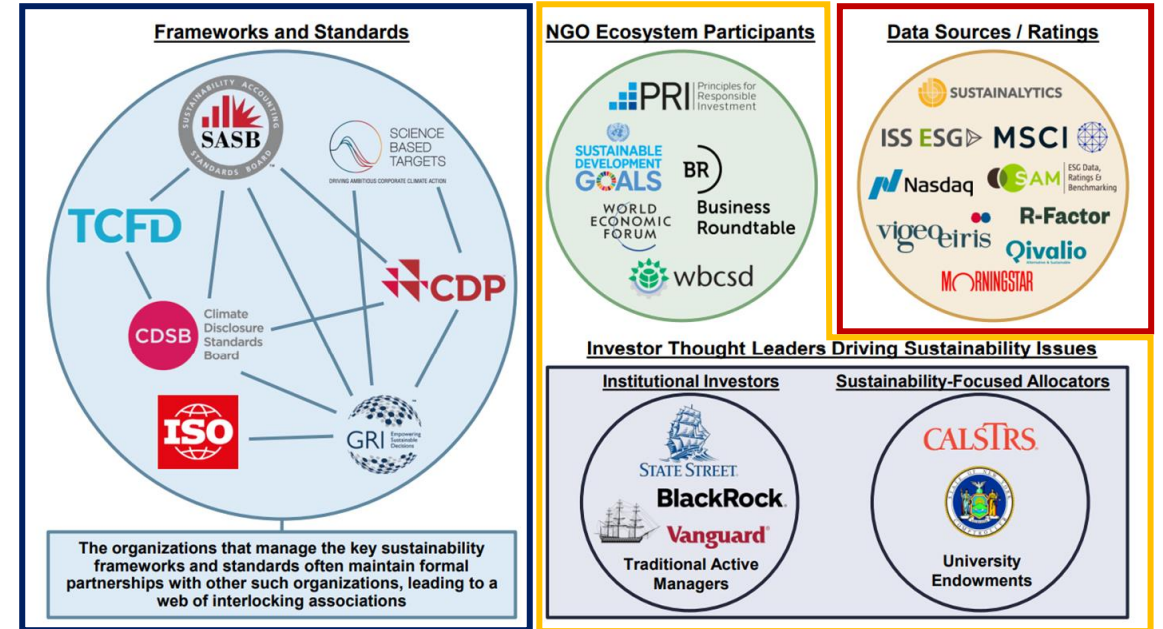


# ESG Ecosystem

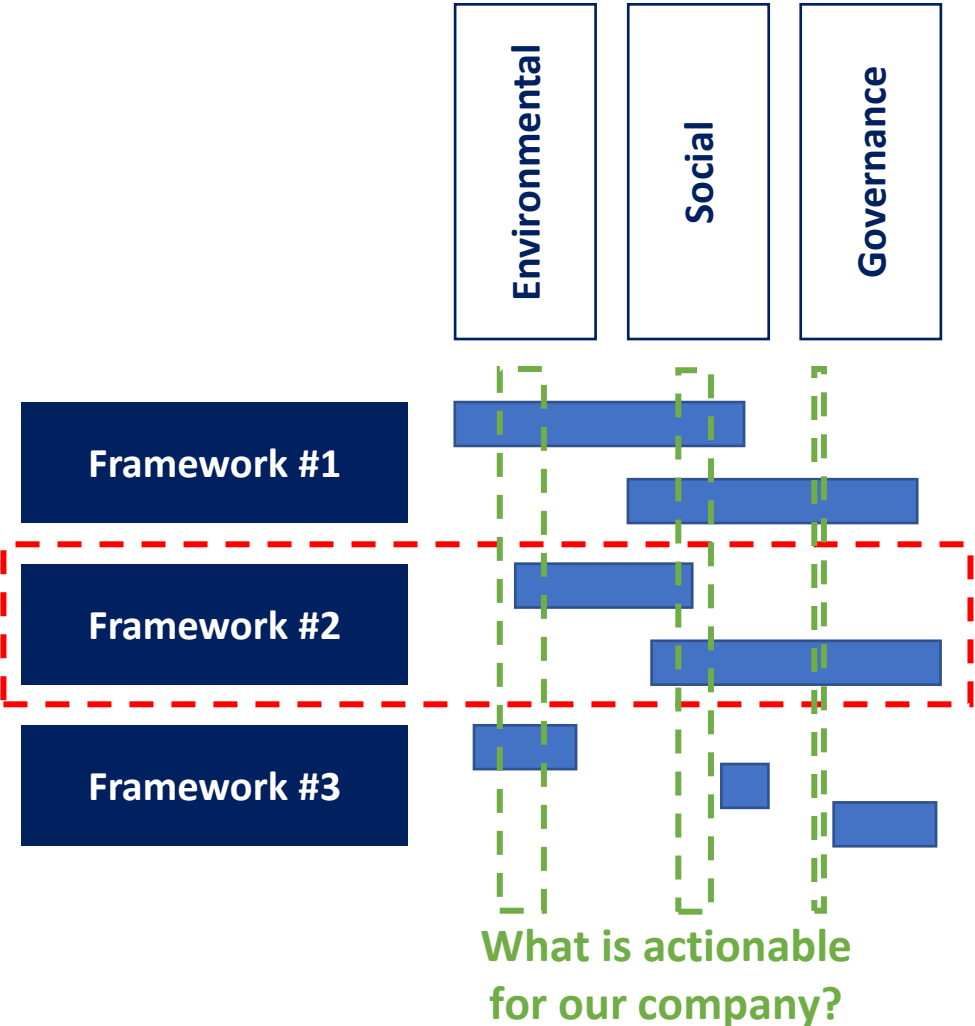
## Flow of Information



## Primary Players



# Where to Focus



What frameworks are most important to our stakeholders?

# SASB Materiality Map

		Consumer Goods	Extractives & Minerals Processing								Financials	Food & Beverage	Health Care	Infrastructure
Dimension	General Issue Category <sup>Ⓞ</sup>	Click to expand	Coal Operations	Construction Materials	Iron & Steel Producers	Metals & Mining	Oil & Gas - Exploration & Production	Oil & Gas - Midstream	Oil & Gas - Refining & Marketing	Oil & Gas - Services	Click to expand	Click to expand	Click to expand	Click to expand
Environment	GHG Emissions		█	█	█	█	█	█	█	█		█	█	█
	Air Quality		█	█	█	█	█	█	█	█		█	█	█
	Energy Management	█		█	█	█						█	█	█
	Water & Wastewater Management		█	█	█	█	█					█	█	█
	Waste & Hazardous Materials Management		█	█	█	█						█	█	█
Social Capital	Ecological Impacts		█	█	█	█	█					█	█	█
	Human Rights & Community Relations		█	█	█	█	█					█	█	█
	Customer Privacy	█									█	█	█	█
	Data Security	█									█	█	█	█
	Access & Affordability										█	█	█	█
	Product Quality & Safety	█									█	█	█	█
Human Capital	Customer Welfare											█	█	█
	Selling Practices & Product Labeling										█	█	█	█
	Labor Practices	█	█	█	█	█	█	█	█	█		█	█	█
Business Model & Innovation	Employee Health & Safety	█	█	█	█	█	█	█	█	█		█	█	█
	Employee Engagement, Diversity & Inclusion	█									█	█	█	█
	Product Design & Lifecycle Management	█									█	█	█	█
	Business Model Resilience	█	█	█	█	█	█	█	█	█		█	█	█
	Supply Chain Management	█			█	█	█	█	█	█		█	█	█
Leadership & Governance	Materials Sourcing & Efficiency	█										█	█	█
	Physical Impacts of Climate Change										█	█	█	█
	Business Ethics										█	█	█	█
	Competitive Behavior			█	█	█	█	█	█	█		█	█	█
	Management of the Legal & Regulatory Environment										█	█	█	█
	Critical Incident Risk Management									█	█	█	█	
	Systemic Risk Management									█	█	█	█	

© 2018 The SASB Foundation. All Rights Reserved.

# GHG Emissions Classification and Quantification

## Scope 1 Emissions

**Operations** under organizational control

## Scope 2 Emissions

**Electricity** purchased from others

## Scope 3 Emissions

**Consumption** of produced product by others

## GHG Emissions

Reported to EPA under 40 CFR 98 Subpart W

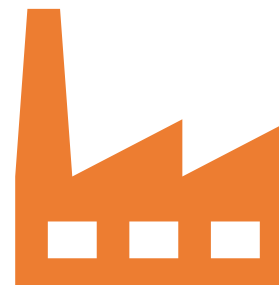
- Production related sources
- Boosting and Gathering related sources

### GHG Emissions Reporting

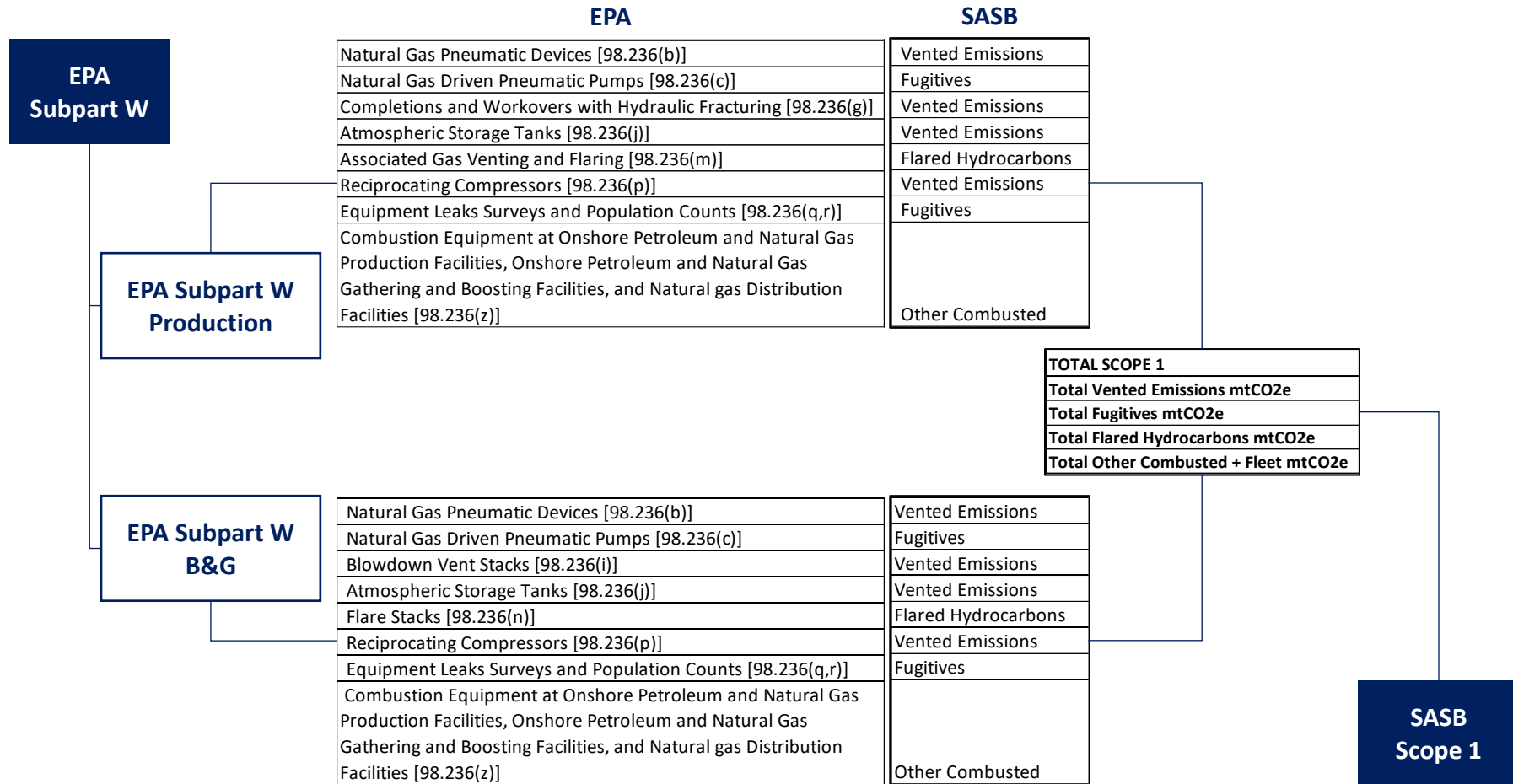
1 mt CO<sub>2</sub> = 1 mt CO<sub>2</sub>e

1 mt CH<sub>4</sub> = 25 mt CO<sub>2</sub>e

1 mt NO<sub>x</sub> = 298 mt CO<sub>2</sub>e

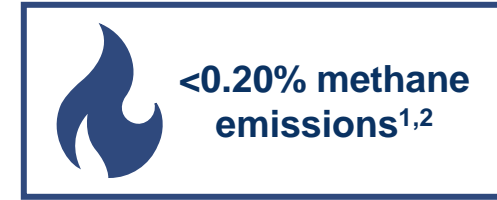


# From EPA to ESG Reporting

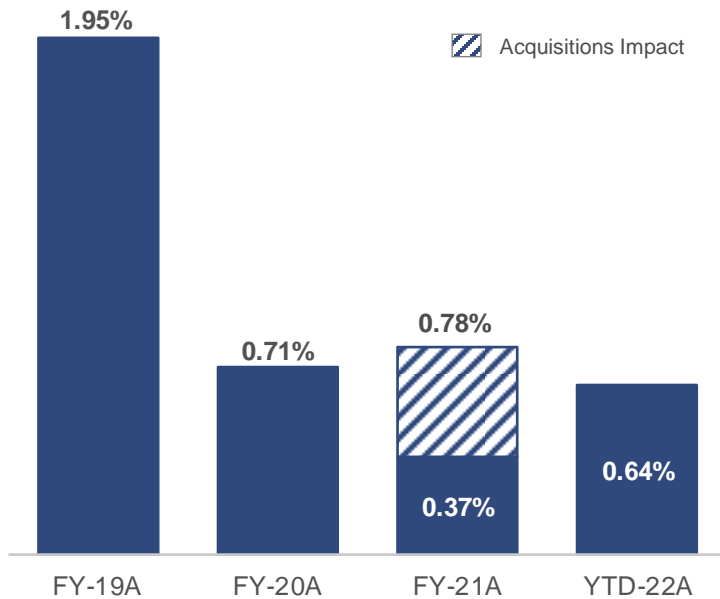


# Systematic Plan to Achieve Emissions Reductions

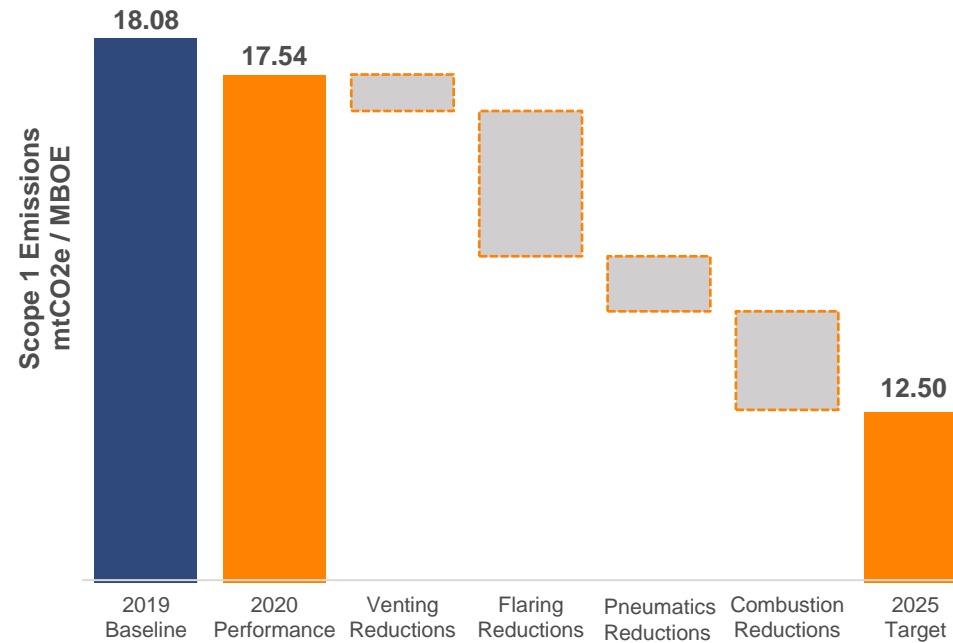
## Targets for 2025



Percentage of Produced Natural Gas Flared / Vented



Defined Scope 1 Emissions Reduction Plan



### PROJECT CANARY TrustWell™ Certification

- First Permian operator to receive TrustWell™ responsibly sourced certification
- Gold certification awarded for production from 73 horizontal wells representing ~31,500 BOEPD of gross operated production in the certification area
- Uniquely positioned among Permian Basin operators to benefit as premium markets are developed for certified responsibly sourced production



## **Cost of Carbon**

# What is in Scope?

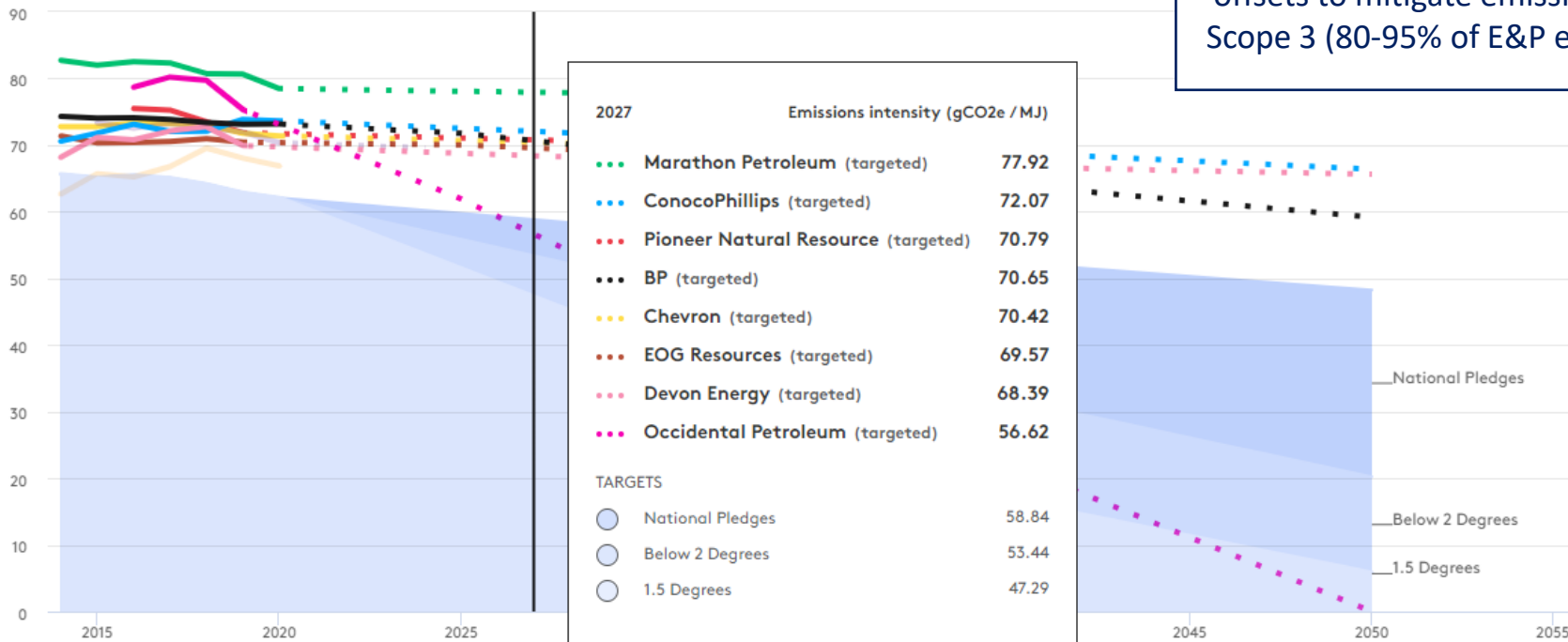
## Carbon Performance: Oil & Gas

Showing: Top 10 Emitters ▼

Marathon Petroleum x
Pioneer Natural Resource x
Chevron x
Diamondback Energy x
Ovintiv x
EOG Resources x
ConocoPhillips x
  
Devon Energy x
BP x
Occidental Petroleum x
+ Add companies to the chart

— Reported    ..... Targeted

Emissions intensity (gCO<sub>2</sub>e / MJ)



Achieving “Below 2 Degrees” targets will require integration of carbon offsets to mitigate emissions from Scope 3 (80-95% of E&P emissions)



# Formal Cost of Carbon Becomes More Likely Over Time

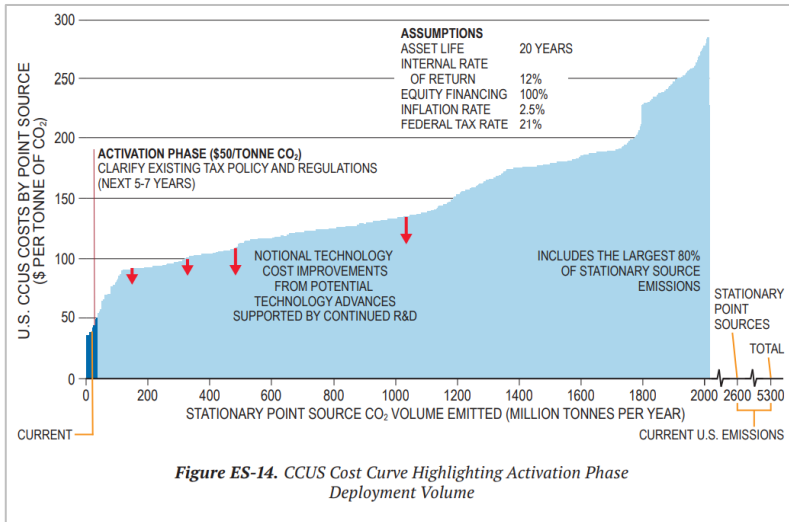
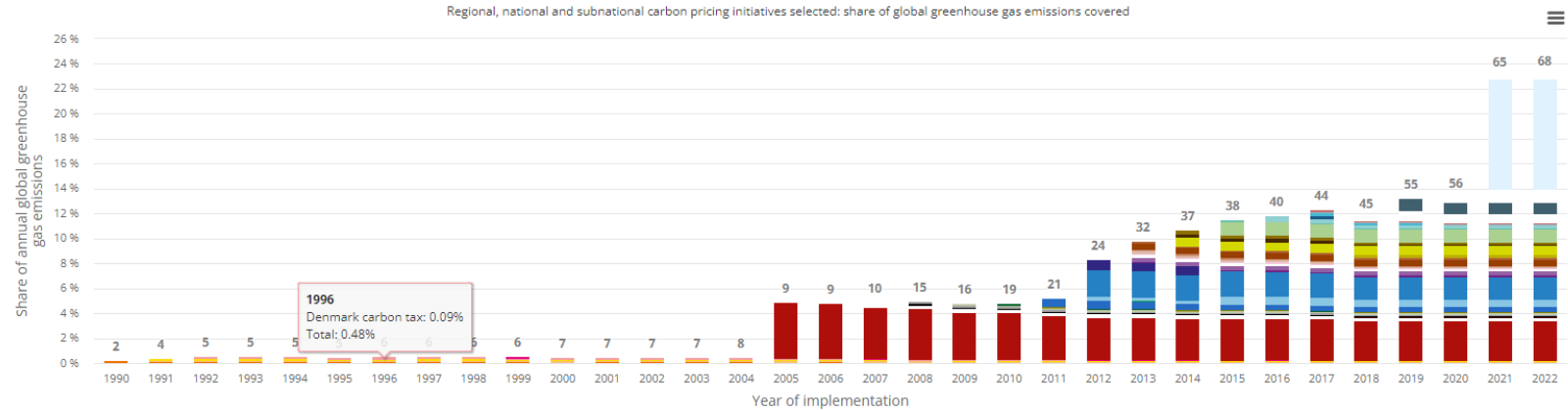
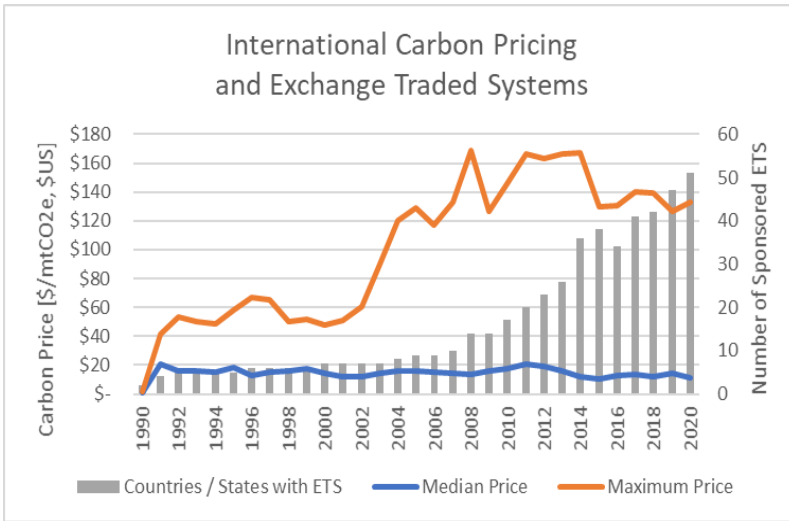


Figure ES-14. CCUS Cost Curve Highlighting Activation Phase Deployment Volume



- Finland carbon tax
- Slovenia carbon tax
- Switzerland ETS
- RGGI
- Saitama ETS
- Kazakhstan ETS
- Guangdong pilot ETS
- Hubei pilot ETS
- Fujian pilot ETS
- Colombia carbon tax
- Nova Scotia CaT
- Prince Edward Island carbon tax
- Baja California carbon tax
- Luxembourg carbon tax
- Uruguay CO<sub>2</sub> tax
- Poland carbon tax
- Estonia carbon tax
- New Zealand ETS
- Iceland carbon tax
- California CaT
- UK Carbon Price Support
- Tianjin pilot ETS
- Chongqing pilot ETS
- Ontario CaT
- Massachusetts ETS
- Saskatchewan OBPS
- South Africa carbon tax
- Oregon ETS
- Tamulipas carbon tax
- Norway carbon tax
- Latvia carbon tax
- Switzerland carbon tax
- Tokyo CaT
- Japan carbon tax
- Shenzhen pilot ETS
- France carbon tax
- Korea ETS
- Alberta carbon tax
- Argentina carbon tax
- Newfoundland and Labrador car...
- Saskatchewan OBPS
- Newfoundland and Labrador PSS
- Northwest Territories carbon tax
- Netherlands carbon tax
- China national ETS
- Sweden carbon tax
- EU ETS
- Liechtenstein carbon tax
- Ireland carbon tax
- Australia CPM
- Shanghai pilot ETS
- Mexico carbon tax
- Portugal carbon tax
- Chile carbon tax
- Canada federal OBPS
- Newfoundland and Labrador PSS
- Mexico pilot ETS
- New Brunswick ETS
- UK ETS
- Denmark carbon tax
- Alberta TIER
- BC carbon tax
- Ukraine carbon tax
- Quebec CaT
- Beijing pilot ETS
- Spain carbon tax
- BC GGIRCA
- Zacatecas carbon tax
- Singapore carbon tax
- Canada federal fuel charge
- New Brunswick carbon tax
- Germany ETS
- Ontario EPS



## Current US Carbon Pricing (\$US/mtCO<sub>2</sub>e)

- CA Offsets (ICE): \$30
- IRS-45Q (EOR): \$35
- IRS-45Q (Sequestration): \$50

## Public Carbon Prices (\$US/mtCO<sub>2</sub>e)

- Obama Admin: \$50
- NPC CCUS: \$50-100+
- BP: \$65-250

# Impact of Carbon Scenario Analysis on NAV and Reserves

## Scenario Analysis

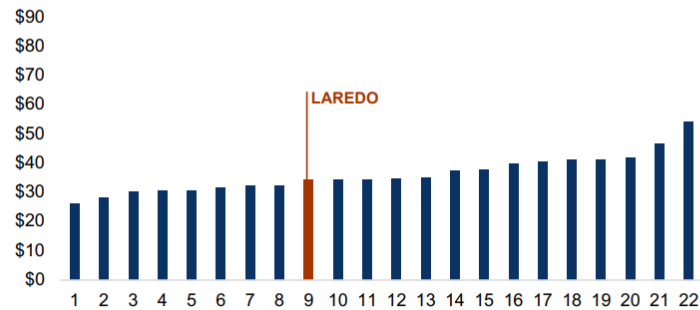
TCFD aligned comparison of breakeven pricing in low carbon scenarios

## Reserves & NAV Impact

understanding economics of carbon on inventory and returns

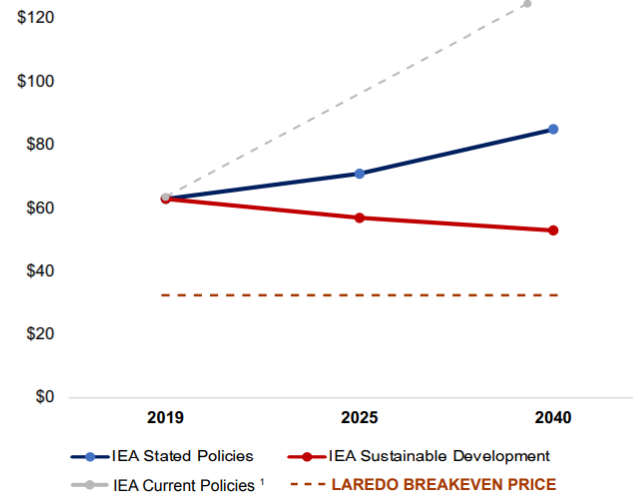
### PEERS' BREAKEVEN PRICE PER BARREL (US\$)

Source: Enverus



### OIL PRICE BY SCENARIO (\$/BARREL)

Source: IEA



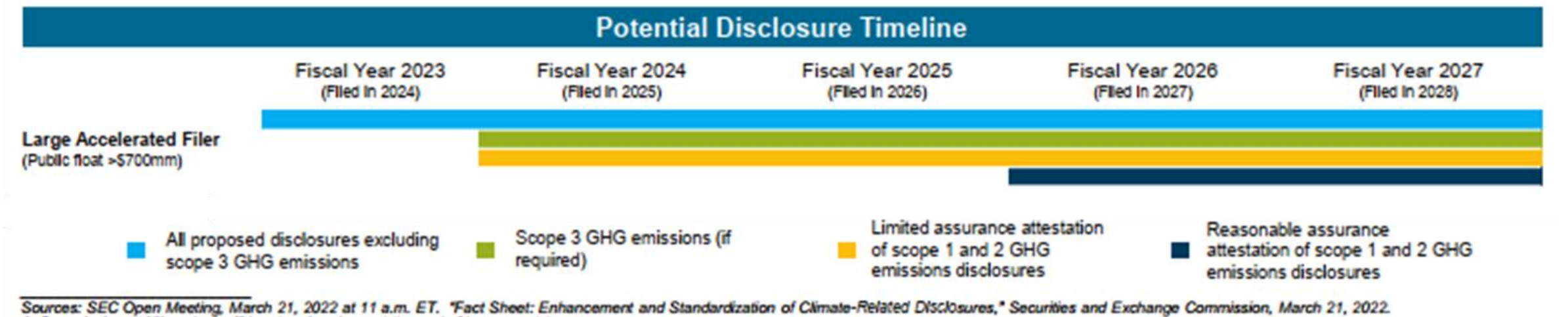
## Winning Strategy

Low Cost  
Low Carbon



**Technical assurance for ESG climate disclosures**

# SEC Rule Proposal on Climate Disclosures



## Proposed Disclosures Aligned with TCFD

- Scopes 1, 2 and 3
- Scenario analysis
- Climate related risks over time
- Internal carbon price
- Climate transition plan
- Board oversight
- Limited and reasonable assurance
- ICFR SOX controls in place by EOY



## Timing

### SEC Comment Letters

- Deadline extended to June 17<sup>th</sup>
- Over 4,000 responses to date

### Sources

- Individual companies
- Trade organizations



## Collective Areas of Concern

- Organizational Authority
- Furnished to vs Filed with SEC
- Operations vs Equity Emissions
- Safe Harbor
- Scope 3
- Timing of Reporting vs EPA timeline
- Attestation
- Cost to Comply
- Chilling Effect on Voluntary Actions



# New Technical Assurance Opportunities for the Evaluation Engineer

## Attestation

Impact of carbon on financials in line with SEC proposed rule



## Oil & Gas Reserves

Impact of the cost of carbon on NAV, reserves, and inventory breakeven



## Carbon Reserves

Technical assurance for underground carbon sequestration



# Looking Forward

## Momentum

The trend is your friend



## Opportunity

Beginning of a major societal transition



## Collaborate

Be part of the discussion (and the solution)



# Takeaways

## ESG Overview

- Communicate and Mitigate Risks
- Importance to Stakeholders
- ESG Ecosystem

## Cost of Carbon

- Range of Outcomes
- Integration to Scenario Analysis
- Impact on NAV, Reserves, Inventory Breakeven

## Career Opportunities

- SEC Attestation
- Oil and Gas Reserve Impacts
- Carbon Sequestration Reserves





**Thank You for the Opportunity**

**David S. Ferris | Chief Sustainability Officer  
Laredo Petroleum | NYSE: LPI**